

Board Work Session Minutes

March 5, 2024

WORK SESSION - 6:00 PM

CALL TO ORDER

Commissioners Present: Jim Doane, PE; Jim Duggan, PE; Carl Fisher; Elliot Lisac, Todd Sanders, PhD

Staff Present: Paul Matthews, Chief Executive Officer; Clark Balfour, General Counsel; Justin Carlton, Chief Financial Officer; Pete Boone, PE, Chief Operating Officer; Dave Kraska, PE, Water Supply Program Director; Kylie Bayer, Human Resources Director; Andrew Carlstrom, Customer Service Director; Justin Dyke, Communications Director; Tim Boylan, IT Services Director; and Sam Kaufmann, District Recorder.

ANNOUNCEMENTS

Paul Matthews presented the Chief Executive Officer announcements.

DISCUSSION ITEMS

A. Willamette Water Supply System Commission Update. Staff Report – Dave Kraska, PE, Willamette Water Supply Program Director.

Dave Kraska, PE, gave his update on the Willamette Water Supply System Commission.

B. TVWD Water Supply Integration Planning. Staff Report – Pete Boone, PE, Chief Operating Officer; Tara Vanderwey, Senior Water Quality Specialist.

Pete Boone introduced the TVWD Water Supply Integration presentation. Tara Vanderwey gave her presentation on the TVWD Water Supply Integration plan.

Commissioner Lisac asked to see a map representing the number of customers within each project phase.

C. TVWD Water Supply Integration Communications. Staff Report – Justin Dyke, Communications Director

Justin Dyke gave his presentation on the TVWD Water Supply Integration Communications plan.

Commissioner Doane asked staff to communicate the improvements the TVWD Willamette Water Supply System will provide to TVWD customers.

Commissioner Sanders asked staff to investigate customer feedback from the City of Wilsonville regarding the City's Willamette water supply.

There being no further business, President	Sanders adjourned the meeting at 7:30 PM
Todd Sanders President	lim Doane, Secretary
Todd Sanders, President	Jim Doane, Secretary

ADJOURNMENT

CHIEF FINANCIAL OFFICER NAMED

Process Highlights

- National search with attractive job announcement
- · Received nearly 50 applications from across the country
- Narrowed the pool to 10 highly qualified prospects
- Panel from Leadership Team conducted phone interviews to narrow the pool to 3 candidates
- Conducted two-panel interviews to recommend finalist to the CEO
- CEO concurred with the panels' recommendations
- New CFO accepted the position and is now filling other vacancies within the Finance Department



1

WIFIA LOAN UPDATE

- Final submittal for TVWD of eligible project costs (EPC) for the WWSP
- The District submitted 47 EPCs for both TVWD and the City of Hillsboro totaling \$629.3 million
- The District's total is \$387.7 million.
- The City of Hillsboro will reach their total loan value of \$250.5 million with EPC 48.



ISTRICT

CEO SCHEDULE UPDATE

- I am planning to attend AMWA's Water Policy Conference and meeting with legislators in Washington, D.C. during the week of March 18.
- During that time, Customer Service Director Andrew Carlstrom will serve as Acting in Capacity for the CEO.
- I will attend the March 20th regular meeting virtually.

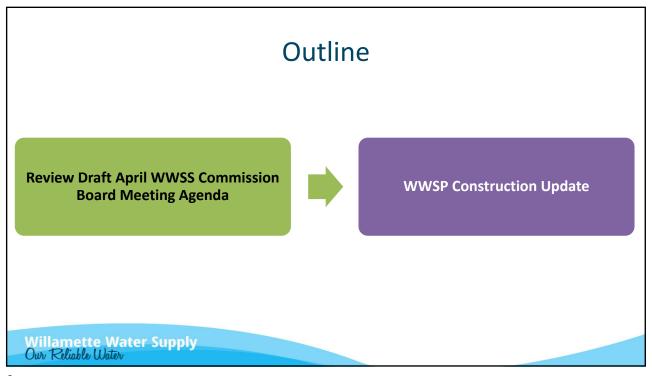


BOARD COMMUNICATIONS LOG

There were no updates to the Board Communications Log this month.

TUALATIN VALLEY





REVIEW DRAFT APRIL WWSS COMMISSION BOARD MEETING AGENDA

Willamette Water Supply
Our Reliable Water

7

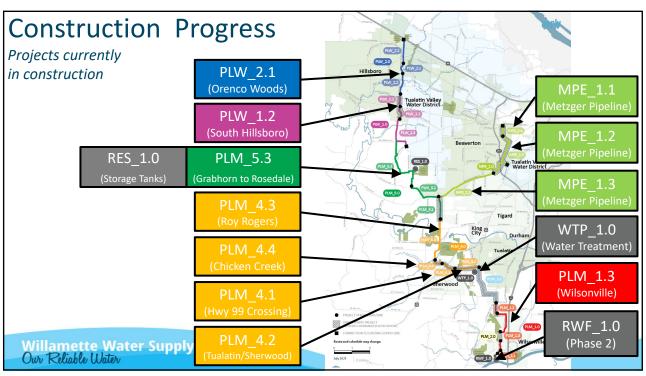
Willamette Water Supply System Commission Draft April 4, 2024 Board Meeting Agenda

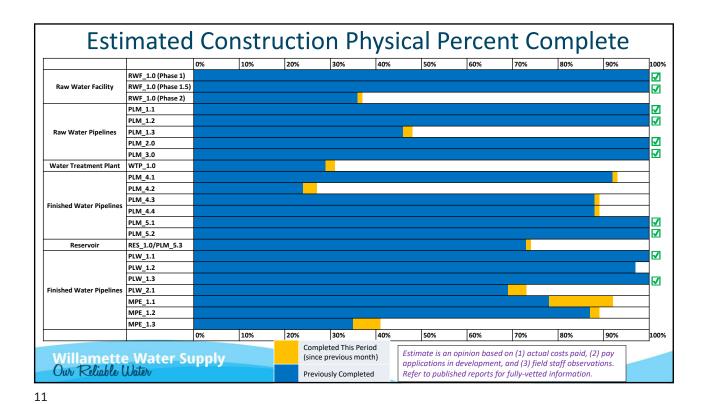
- 1. Public Comment
- 2. General Manager's Report
- 3. Consent Agenda
 - A. Approve the February 1, 2024 meeting minutes
 - B. Adopt Resolution WWSS-XX-24 for a Technical Correction to the Congressionally Directed Spending Grant
- 4. Business Agenda
 - A. Adopt Resolution WWSS-XX-24 for the Fiscal Year 2024-25 Annual Work Plan and Budget and for the Capital Improvement Plan (Baseline 9.1)
 - B. Approve WTP_1.0 GMP No. 3 Contract for Construction
 - C. Approve Amendment for Permitting Services Contract for the Next One-year Period
 - D. Adopt Resolution WWSS-XX-24 for the WWSP Cost Shares Methodology
- 5. Information Items
 - A. Water Treatment Plant Schedule Recovery Progress Update
 - B. Planned June Business Agenda items
 - C. The next Regular Board Meeting scheduled on June 6, 2024 (in person)

Willamette Water Supply
Our Reliable Water

WWSP CONSTRUCTION UPDATES

Willamette Water Supply
Our Reliable Water





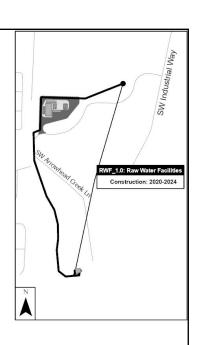
RWF_1.0 (GMP-2)

Contractor: Kiewit Infrastructure West Co.

Designer: Black & Veatch

Current and Planned Activities:

- Exterior and interior HVAC systems
- Interior mechanical, electrical, and plumbing systems
- Interior painting, flooring, wall sheetrock, and ceilings
- Upper site perimeter wall stone veneer and steel pickets.
- Main entrance gate posts and foundations
- New 24" piping at east side of RWPS (for two new pumps)
- PGE began 1.5 MW electrical feeder project



Willamette Water Supply
Our Reliable Water

Construction Photos – RWF_1.0 (GMP-2)



13

Construction Photos – RWF_1.0 (GMP-2)

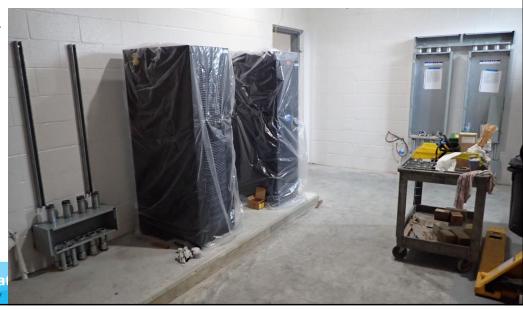
PGE contractor installing conduit for new electrical service



Willamette Water Supply
Our Reliable Water

Construction Photos – RWF_GMP-2.0

New electrical gear installations at interior of USEB



Willamette War Our Reliable Water

15



PLM_1.3

Contractor: Moore Excavation Inc.

Designer: HDR

Current and Planned Activities:

- Completed temporary paving on 95th Ave to allow 2-way traffic
- Completed tunneling casing under railroad tracks at Boeckman Rd. (270 LF trenchless crossing)
- Approximately 7,280 LF of 66" waterline installed (59% of total)
- Installed cathodic protection and appurtenances on Kinsman Rd.
- Began tree clearing for City of Wilsonville road projects (Schedule B)



Willamette Water Supply
Our Reliable Water

17

Construction Photos - PLM_1.3

Tunneling head breaking out at receiving shaft at corner of SW Boeckman Rd. and SW 95th Ave.



Willamette Water Suppl Our Reliable Water

Construction Photos - PLM_1.3

Tree clearing on Kinsman Rd. in advance of turn lane construction for City of Wilsonville.



Willamette Water Supply
Our Reliable Water

19

Construction Photos - PLM_1.3

Type II CARV vault installation on Kinsman Rd.



Willamette Water Supply Our Reliable Water

Construction Photos - PLM_1.3

Temporary asphalt paving on SW 95th Ave.



Willamette Water St Our Reliable Water

21

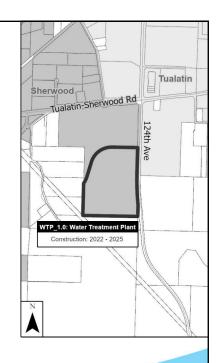
WTP_1.0

Contractor: Sundt Construction, Inc.

Designer: CDM Smith

Current and Planned Activities:

- Area 03 (Site Work): 66" RAW and 66" ARW pipe continues.
- Area 08 (Admin Building): Under-slab pipe and electrical.
- Area 22 (Flash Mix): Continued concrete walls.
- Area 25 (Ozone Generation): Under-slab piping and electrical.
- Area 26 (Ozone Contactor) Under-slab piping and electrical.
- Area 28 (Filters): Building upper gullet walls.
- Area 30 (UV): Structural steel framing and roof decking.
- Area 34 (Chemical Building): Installing chemical-resistant coatings on tank pads.
- Area 35 (Clearwell): Constructing shoring for roof slab construction.
- Area 37 (EQ basin): Slide gate testing and exterior wall damp-proofing.
- Area 40 (Thickeners): Installing 24" TKD piping.
- Area 52 (Thickened Sludge PS): Placed elevated concrete slab.
- Area 53 (FWPS): Continue backfilling exterior in coordination with yard piping.



Willamette Water Supply
Our Reliable Water



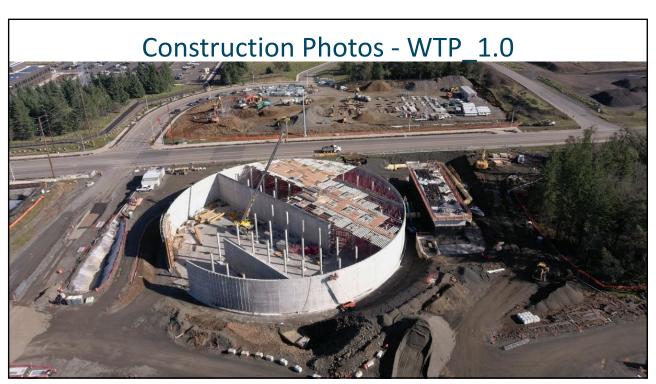


Construction Photos - WTP_1.0

Solids process area – Gravity Thickeners and Thickened Sludge Pump Station



Willamette Water Supply Own Reliable Water

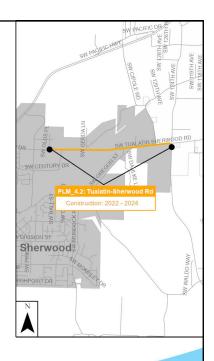


PLM_4.2

Partner: Washington County Contractor: Kerr/Emery JV Designer: Brown & Caldwell

Current and Planned Activities:

- Completed 66-inch carrier pipe installation and annular space grouting at 124th Ave trenchless crossing.
- 66-inch open cut waterline installation continues on north side of Tualatin-Sherwood Rd.
- 1,300 LF of pipe installed (18% of total)
- Relocated 12" City of Sherwood water main at Wildrose Pl.



Willamette Water Supply
Our Reliable Water

27

Construction Photos – PLM_4.2

66-inch waterline installation along Tualatin-Sherwood Rd.



Willamette Water Supply Own Reliable Water

Construction Photos – PLM_4.2

Preparing for annular space grouting at receiving shaft of 124th Ave trenchless crossing



Willamette Water Supply
Our Reliable Water

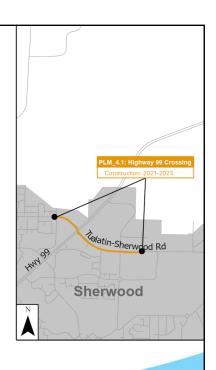
29

PLM_4.1

Partner: Washington County Contractor: Moore Excavation Inc. Designer: Brown & Caldwell

Current and Planned Activities:

- Completed cathodic protection system installation and activation
- Began preliminary deficiency list corrective work
- · Continued road-related scope for Washington County



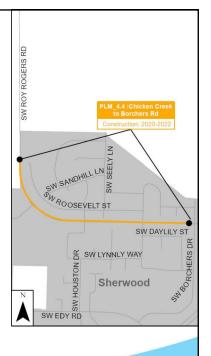
Willamette Water Supply
Our Reliable Water

PLM_4.4

Partner: Washington County Contractor: Tapani Inc. Designer: Brown & Caldwell

Current and Planned Activities:

- Completed tie-in to PLM_4.1
- Continued road-related work for Washington County
- Preparing to begin sewer forcemain work for CWS



Willamette Water Supply
Our Reliable Water

31

Construction Photos – PLM_4.4

Preparing for connection of PLM_4.1 to PLM_4.4



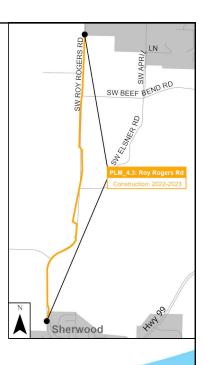
Willamette Water Supply
Our Reliable Water

PLM_4.3

Contractor: Tapani Inc. Designer: Brown & Caldwell

Current and Planned Activities:

- Completed open cut crossing of Roy Rogers Rd. (24-hour operation during weekend road closure)
- Continue installing 66-inch waterline on west side of Roy Rogers Rd. toward Tualatin River launch shaft
- Approximately 12,300 LF of pipe installed (93% of total)



Willamette Water Supply
Our Reliable Water

33

Construction Photos – PLM_4.3

66" waterline installation across Roy Rogers Rd. (weekend road closure)



Willamette Water Supply
Our Reliable Water

Construction Photos – PLM_4.3

Anode installation for cathodic protection system



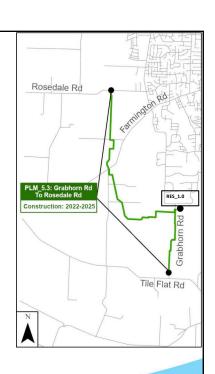
Willamette Water Supply
Our Reliable Water

35

RES_1.0 / PLM_5.3

Contractor: Hoffman-Fowler JV Designer: Black & Veatch / Jacobs Current and Planned Activities:

- RES 1.0
 - Mobilization of DN Tanks to begin prestressing operation
 - Reservoir roof concrete complete; removing falsework
 - Meter vault and valve vault mechanical work
 - Continued electrical duct bank and yard piping installation
 - Continued roof construction on Water Quality Building
- PLM_5.3
 - Completed tie-in to PLM_5.2
 - Continued appurtenance installations
 - Continued easement restoration in multiple locations



Willamette Water Supply
Our Reliable Water

Construction Photos – RES_1.0

Reservoir site

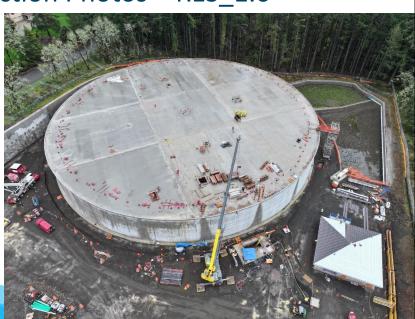


Willamette Water Supply
Own Reliable Water

37

Construction Photos – RES_1.0

Reservoir concrete roof installation complete. Water Quality Bldg. under construction



Willamette Water Supply
Our Reliable Water

Construction Photos – PLM_5.3

Topsoil replacement and restoration at Farmington Gardens property



Willamette Water Supply
Our Reliable Water

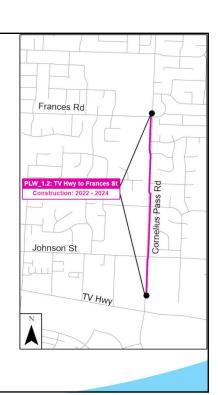
39

PLW_1.2

Partner: Washington County Contractor: Tapani, Inc. Designer: Kennedy/Jenks

Current and Planned Activities:

- · Final restoration of Reedville Creek Park
- Deficiency list items
- Closeout



Willamette Water Supply
Our Reliable Water

Construction Photos – PLW_1.2

Final site restoration at Reedville Creek Park



Willamette Water Supply
Our Reliable Water

41

42

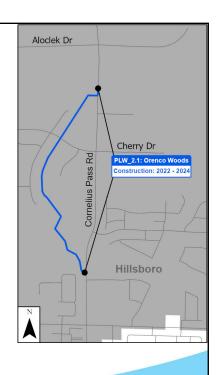
PLW_2.1

Contractor: Moore Excavation, Inc.

Designer: Kennedy/Jenks

Current and Planned Activities:

- Completed 48" waterline installation
- Continued appurtenance and precast vault installation
- Began cathodic protection system installation
- Preparing for interior cleaning and joint grouting



Willamette Water Supply
Our Reliable Water

Construction Photos – PLW_2.1

Final piece of 48" waterline installation at north end of alignment in Cornelius Pass Rd.



Willamette Water Supply
Our Reliable Water

43

MPE_1.1

Partner: City of Beaverton Contractor: Moore Excavation Inc. Designer: Brown & Caldwell

Current and Planned Activities:

- Installed new 48-inch waterline and connected to existing 54-inch WCSL at Beaverton-Hillsdale Hwy. and Western Ave.
- Installed two new butterfly valves and pressure tested
- Began tie-in work at Beaverton-Hillsdale Hwy. and 96th Ave. with new 48-inch pipe and butterfly valve.



Willamette Water Supply
Our Reliable Water

Construction Photos – MPE_1.1

Cut-in to WCSL at 96th Ave. and Beaverton-Hillsdale Hwy.

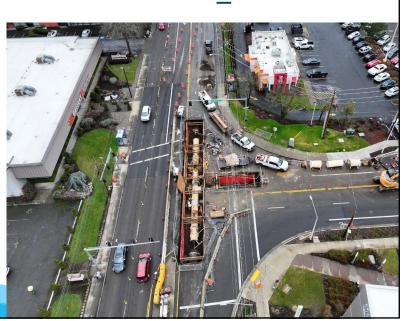


Willamette Water Supply
Our Reliable Water

45

Construction Photos – MPE_1.1

Cut-in to WCSL at Western Ave. and Beaverton-Hillsdale Hwy.



Willamette Water Supply
Our Reliable Water

MPE_1.2

Contractor: Emery & Sons Designer: Brown & Caldwell

Current and Planned Activities:

- Completed first trenchless crossing at Upper Fanno Creek, began second trenchless drive
- Continued PFC building mechanical, HVAC, electrical
- Connections to existing 24" and 16" waterlines on Oleson Rd.
- 48-inch open cut waterline installation on Scholls Ferry Rd. near Allen Blvd.

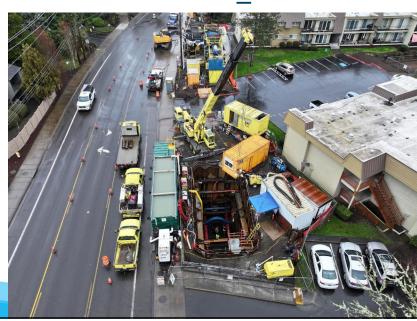


Willamette Water Supply
Our Reliable Water

47

Construction Photos - MPE_1.2

Upper Fanno Creek trenchless crossing site



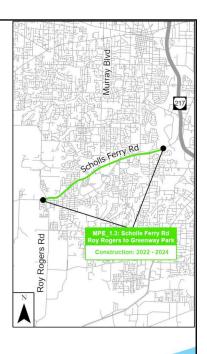
Willamette Water Supply
Our Reliable Water

MPE_1.3

Contractor: Emery & Sons Designer: Brown & Caldwell

Current and Planned Activities:

- 48" waterline installation on Scholls Ferry Rd.
 - Heading west near 135th Ave. (night work)
 - Heading east near Roy Rogers Rd. (day work)
- Barrows Rd. Sewer Relocation
- Roy Rogers Road Turnout Vault
- PGE relocations



Willamette Water Supply Our Reliable Water

49

Construction Photos – MPE_1.3

48-inch waterline installation on Scholls Ferry Rd. near Roy Rogers Rd. (daytime crew)



Willamette Water Supply
Our Reliable Water

Construction Photos – MPE_1.3

48-inch waterline installation on Scholls Ferry Rd. near Davies Rd. (nighttime crew)



Willamette Water Supply
Own Reliable Water

51

QUESTIONS?

Willamette Water Supply
Own Reliable Water



53

WHAT IS WATER SUPPLY INTEGRATION (WSI)?

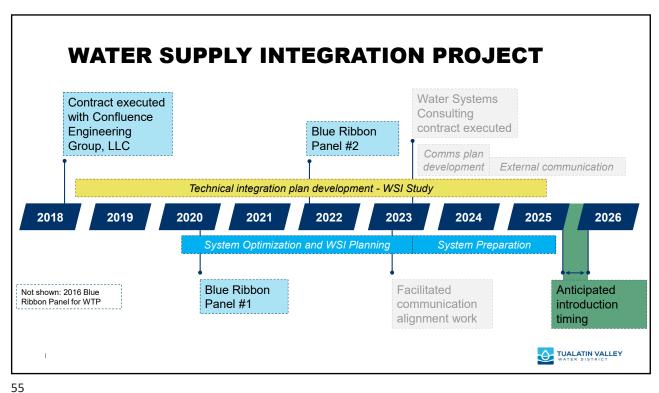
 WSI is the operational and water chemistry process of <u>integrating</u> the WWSS source into the TVWD distribution system



- WSI is a year long process (approximately)
- WSI is not Commissioning and Start Up (CSU)
- WSI will affect all partners TVWD/COH/COB biggest change is for TVWD

54 |





CHANGING SUPPLY AND OPERATIONS IS A RISK

A new source is a major adjustment for any system

- · If it goes poorly:
 - » Dirty water over several months
 - » Thousands of customer calls
 - » Unfavorable media coverage
 - » Tarnished reputation and trust
- We won't let it go poorly:
 - » 6 years of WSI planning (so far)
 - » We understand our system and risks involved
 - » Perception of Willamette raises the bar on preparation and communication







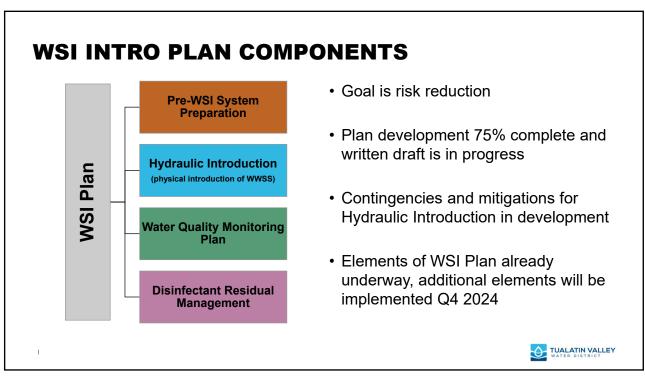
WHAT ARE WE DOING ABOUT IT? Developed WSI Plan » Integration "playbook" Timeline » Operationally focused Framework for WSI Plan Comms & Public Perception Resources » WSI Study recommendations WSI » Blue Ribbon Panel findings Plan » Commissioning and Startup Plan Other considerations » Contractual obligations Water Quality & Chemistry Supply » Adaptability and flexibility » Industry best practices TUALATIN VALLEY



WATER QUALITY OPTIMIZATION TASKFORCE Foundational work for developing approach to integration of new source Real-world data and modeling supported what we knew about the system Provided new insights into system dynamics Removed silos and promoted collaboration among staff

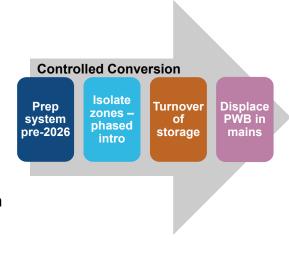
Disinfectant Residual

TUALATIN VALLEY



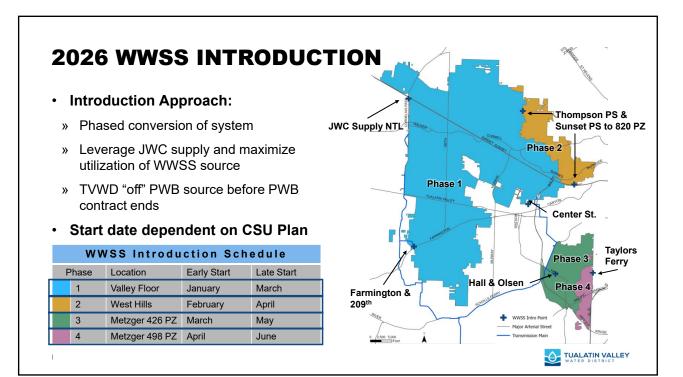
INTEGRATION STRATEGY IN A NUTSHELL

- Chloramine Conversion
 - » Stepwise conversion of system to WWSS/JWC by displacement of PWB
- Practical conversion approach tank characteristics determine turnover process
 - » Empty and fill tanks or keep online and discharge to storm
- Goal: Rapid and Controlled Conversion
 - » Minimize magnitude and duration of water quality issues



TUALATIN VALLEY
WATER DISTRICT

61



SUCCESSFUL INTEGRATION IS PRIORITY #1 FOR TVWD – MISSION CRITICAL!

- Phased introduction allows TVWD to maintain current level of service during WSI
- WSI projects require staff and prioritization of work
- Goal is a well informed and positive customer experience!



63 |



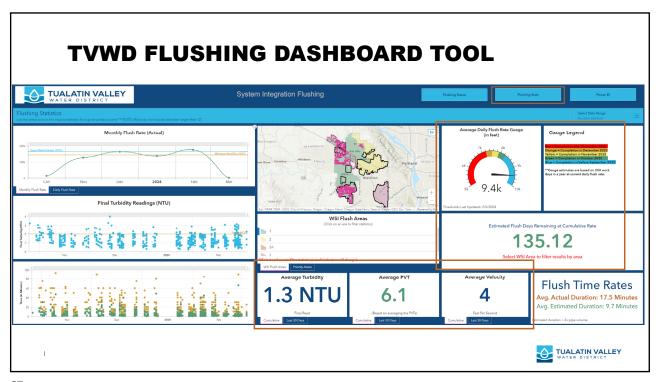


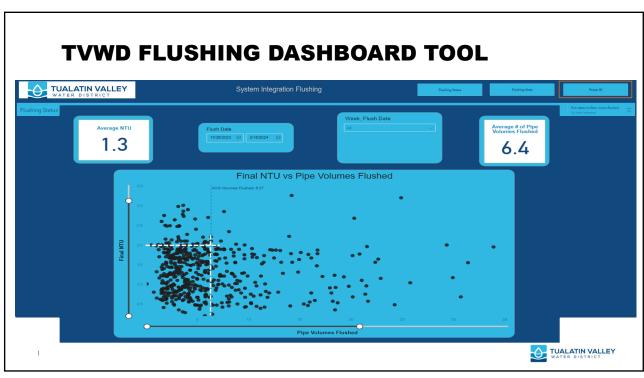
ELEMENTS OF WSI PLAN ALREADY UNDERWAY Flush entire TVWD system pre-WSI **Pre-WSI System** ✓ On track to be complete Q4 2025 (Sept.) Preparation ✓ GIS integrated dashboard tool developed Reservoir discharge SOPs to support WSI **Hydraulic Introduction WSI Plan** ✓ On track to be complete Q4 2024 (physical introduction of WWSS) • SCADA upgrades to support WQ data needs ✓ On track to be complete Q3 2024 Water Quality Monitoring Plan Disinfectant Residual Management Plan nearly complete **Disinfectant Residual** ✓ On track for draft by Q3 2024 Management ✓ Strategies and mitigations identified TUALATIN VALLEY

TVWD FLUSHING DASHBOARD TOOL TUALATIN VALLEY Mains flushed in 2023-2024 WSI Flush Areas 614,884.41 ft 116.46 miles Total feet remaining in selected area 1,275,826.66 ft Historical Flushing by Season Flushed in the last week 38,374 ft Mains flushed in last 30 days Daily Average Flush Rate (2023-2024) 31 Miles 9,559.7 feet 25 Miles the previous 30 days

33

TUALATIN VALLEY





WSI TASKS FOR 2024-2025

- Practice runs to test planned operational scenarios
 - » Q2 2024 re-start of WCSL connection with PWB
 - » Further validation of our models
- Implementation of systemwide Water Quality Monitoring Plan
 - » Q2 2024 pipe tap coupon collection
 - » Q4 2024 begin baseline WQ monitoring
- Execute system prep activities
 - » Continue flushing, tank cleaning/divers







(RE)INTRODUCING OUR TEAM



Justin Dyke Communications Manager



Frank Reed
Communications
Coordinator



New Person Starting soon!

TUALATIN VALLEY
WATER DISTRICT

71



COMMUNICATION OBJECTIVES



GROUNDWORK

Prepare for integration across all platforms



Increase positive impressions



VISIBILITY

Build awareness of efforts to serve our customers



MESSAGE

Summer 2024 pre-WSI communication



73

SUMMER 2024 TVWD CAMPAIGN



Campaign Planning: Q2

- » Set theme, strategy, effectiveness measurement
- » Test and promote key messages



Go Live Timing: Q3-Q4

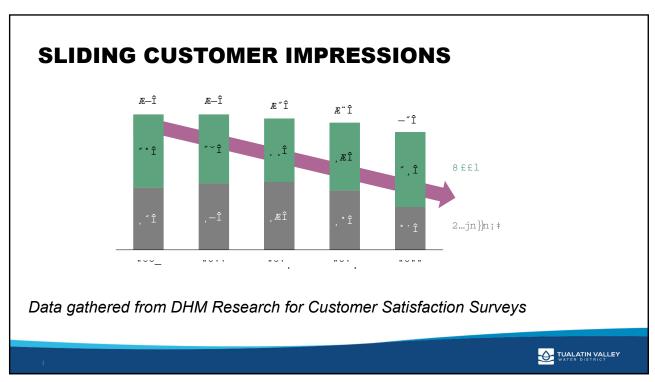
- » Paid/sponsored social media campaigns
- » Traditional advertising or streaming services



Track & Share: Q4 and Beyond

- » Benchmark data for WSI
- Improve customer impressions ahead of WSI

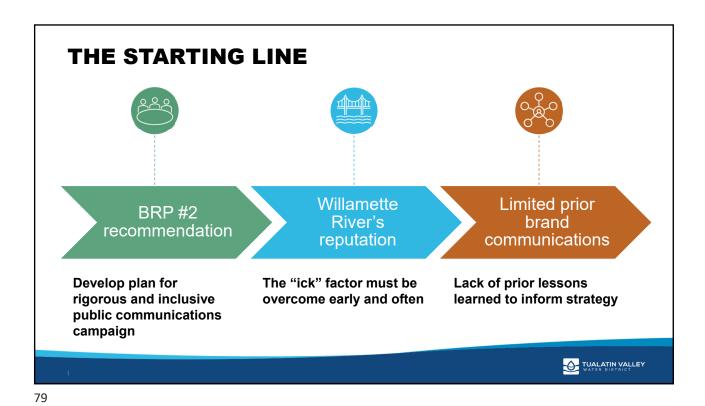


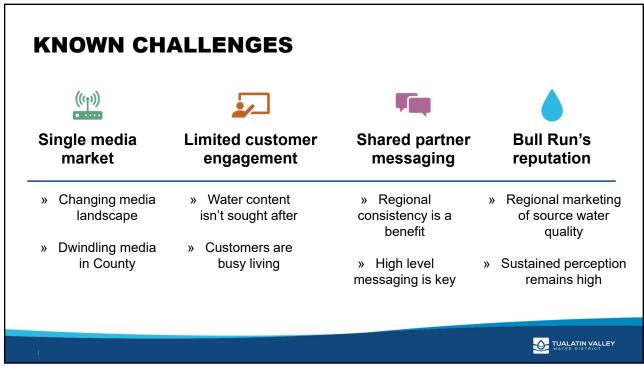




INTEGRATION COMMS CORE TEAM Daily project management Public · Managed by WWSP staff Comms · TVWD engaged in all activities · Coordination with technical groups **Expanded expertise** WSI · Communications and water quality staff from Comms three partners Plan · Consultation Water System Consulting and Confluence Engineering WWSS Integration Water Quality · Guidance of Leadership Team TUALATIN VALLEY

WATER SUPPLY INTEGRATION PROJECT Water Systems Contract executed Consulting with Confluence contract executed Engineering Blue Ribbon Group, LLC Panel #2 Comms plan development External communication Technical integration plan development - WSI Study 2018 2019 2020 2021 2022 2023 2024 2025 2026 System Optimization and WSI Planning System Preparation Blue Ribbon **Facilitated** Anticipated integration Panel #1 communication timing alignment work TUALATIN VALLEY







VALUE OF RESEARCH

Phone survey and focus groups will drive campaign planning

- Messaging meets customers where they are through tools, tactics, and languages
- · Campaign materials based on known reactions and responses
- Emphasis on what our customers value



INTEGRATION CURRENT TASK ORDER Internal Test Messaging Identify Content & Engagement Communication • **Trainings** Collateral Prior to Audiences & Strategies Plan & Timeline Development **Key Messaging** Implementation **Briefings** This is a regional partnership approach – TVWD, Hillsboro, and Beaverton TUALATIN VALLEY

TIMING IS EVERYTHING Q3 » Early messaging 2024 » Collaborative to public planning with anticipated to **WWSP** begin owners • » Campaign planning and material development Q1- Q2 **Q4** 2024 2024 TUALATIN VALLEY

SUCCESSFUL INTEGRATION IS PRIORITY #1 FOR TVWD – MISSION CRITICAL!

- Coordination among partners creates shared success
- WSI projects require staff prioritization of work
- Goal is a well informed and positive customer experience!



